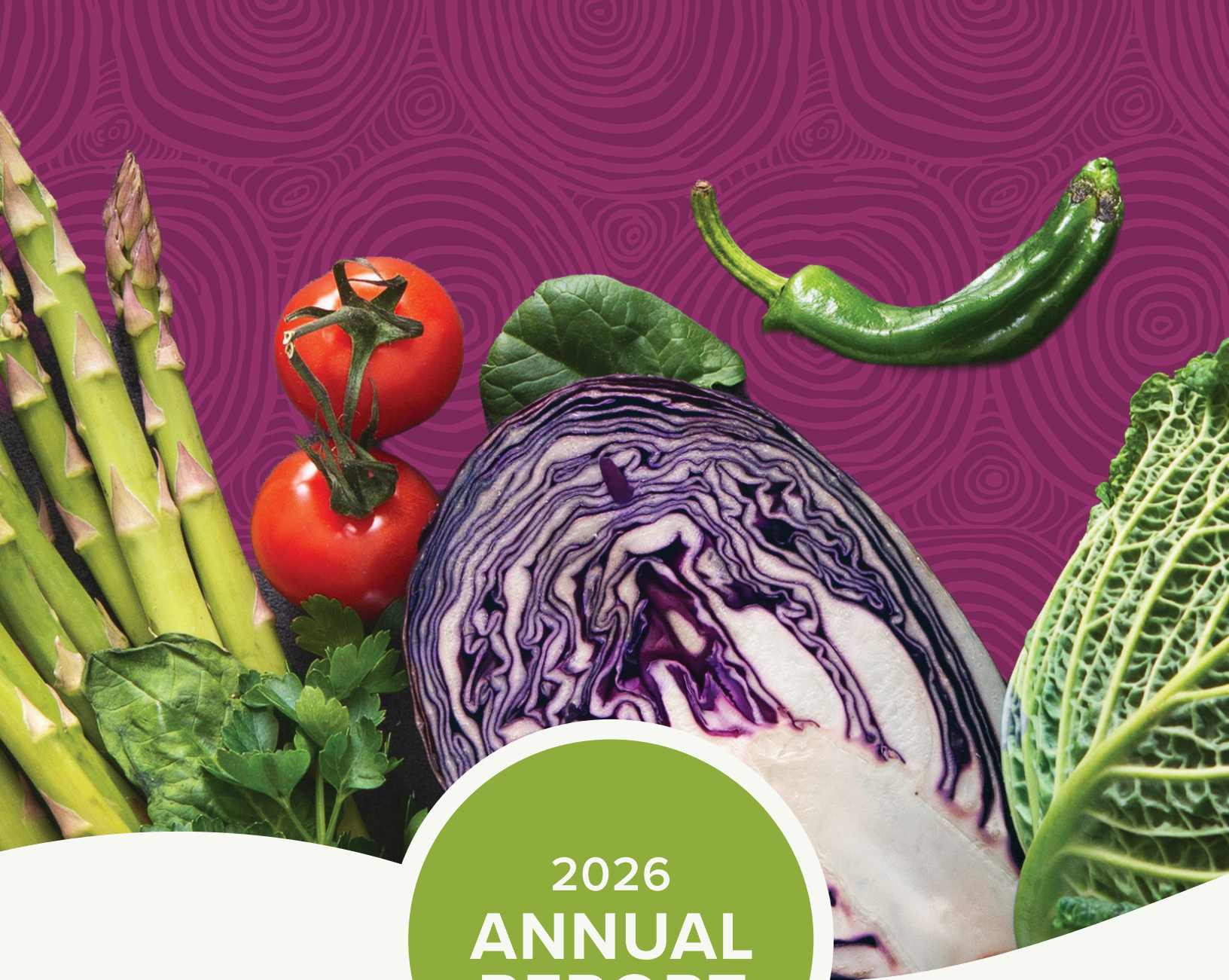




2026
**ANNUAL
REPORT**



Rivers
CO-OP MARKETS

A Note About This Year's Reporting: As Mississippi Market and River Market came together this year, our reported metrics cover the period from January 1, 2026, through June 30, 2026. Because the reporting period is shorter than a typical fiscal year and reflects the combined operations of both organizations, some numbers may not be directly comparable to prior years. We expect to return to full fiscal-year reporting in future annual reports.

CEO REPORT



CATHERINE DOWNEY, CEO

Stronger Together

This year marks a historic milestone as we celebrate our first annual report as Rivers Co-op Markets, the result of bringing together two long-standing cooperative organizations with a shared commitment to community, local foods, sustainability, and cooperative ownership.

When we embarked on this journey, we knew consolidation would require thoughtful planning, patience, and trust. Consolidating systems along with governance structures is not a simple undertaking. Yet throughout the last 7 months, I have been continually inspired by the commitment of our employees, the leadership of our board, and the support of our owners and shoppers. Together, we have demonstrated what cooperation truly means.

Since January, when the consolidation became legally official, the work of our teams has been defined by progress. We have brought teams together, aligned processes, and strengthened our governance framework. By working as one organization, we are building greater operational resilience, creating efficiencies that support our long-term sustainability, and increasing our ability to invest in the stores, people, and programs that matter most to our communities.

Just as importantly, we have remained focused on our mission. Every day, our stores continue to provide access to healthy food, support local farmers and producers, create meaningful employment opportunities, and contribute to the vitality of the neighborhoods we serve. The cooperative difference remains at the heart of everything we do.

As we look ahead, our work is far from complete. The first year after consolidation is a foundation year. We are still learning, refining, and growing together. The opportunity before us is tremendous. With the collective strength of our owners, employees, board members, and community partners, we are positioned to build a cooperative that is stronger, more resilient, and better equipped to serve future generations.

I am particularly proud of how our employees have embraced change throughout this transition. Their dedication, flexibility, and unwavering focus on serving our customers have been critical to our success. I also want to thank our owners for their trust and engagement. Your belief in the cooperative model continues to guide our decisions and shape our future.

The cooperative movement has always been built on the idea that we accomplish more together than we could alone. Rivers Co-op Markets is more than a new organization. It is a collective commitment to community ownership, local food systems, and shared prosperity.

Thank you for being part of this journey. Together, we are writing the next chapter of cooperative grocery retail in our region, and I am optimistic about what lies ahead.



“EVERY DAY, OUR STORES CONTINUE TO PROVIDE ACCESS TO HEALTHY FOOD, SUPPORT LOCAL FARMERS AND PRODUCERS, CREATE MEANINGFUL EMPLOYMENT OPPORTUNITIES, AND CONTRIBUTE TO THE VITALITY OF THE NEIGHBORHOODS WE SERVE. THE COOPERATIVE DIFFERENCE REMAINS AT THE HEART OF EVERYTHING WE DO.”

BOARD REPORT

LUKE ENGEL, *President*

This January, directors from Mississippi Market and River Market Community Co-op sat down at one table for the first time as the board of Rivers Cooperative Markets. Owners at both co-ops had voted to consolidate, and it fell to us to bring two boards together into one.

A lot of the year went into the plumbing, the parts that don't make for exciting reading but make a co-op run well. We adopted a code of conduct and an interim policy register, settled into a monthly meeting rhythm, and built a work plan to keep us on task. We stood up new committees on Finance, Board Education, and Board Recruitment, plus a couple ad-hoc committees on board process and our Ends, several with owners serving right alongside directors. For the first three months we paired officers from each legacy board (two presidents, two treasurers, and so on) while we got to know each other, then elected our first slate of RCM officers in April.

Some decisions were bigger. In June we approved paying out the legacy River Market C shares, returning that invested capital to owners. In July we approved the co-op's budget for the coming fiscal year. We also put a stronger oversight system in place, reviewing reports both from management and the board every month to check how the co-op is performing against the policies we've set.

In May, CEO Catherine Downey, Chief Integration Officer Sara Morrison, a fellow director, and I presented our consolidation story at CCMA, the national conference for co-op leaders, two of us from each legacy co-op. Turns out a lot of other co-ops want to know how we did it.

Looking ahead, our Ends committee is drafting a new Ends statement, our answer to the question of what this co-op is for. You'll hear more about that soon.

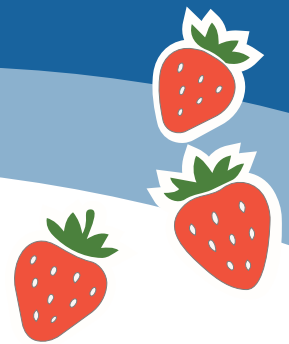
It's been a year of building the foundation. Next year, we get to start building on top of it. We're glad to have you along for it.



“IT’S BEEN A YEAR OF BUILDING THE FOUNDATION. NEXT YEAR, WE GET TO START BUILDING ON TOP OF IT. WE’RE GLAD TO HAVE YOU ALONG FOR IT.”

COMMUNITY IMPACT REPORT

Following the cooperative principle of Concern for Community, we work for the sustainable development and overall well-being of our community.



Donated over 159 vegetable and herb plants to St. Paul nonprofits.



Invested more than \$33,000 in community sponsorships, supporting food access, farmer development, human rights advocacy, and community events. During Operation Metro Surge, we expanded our community investment through contributions to the Immigrant Law Center, Advocates for Human Rights, and local mutual aid groups providing direct support to impacted community members.



Sales of products from diverse vendors totaled \$2.1 million.



32,457

pounds of food rescued and donated to Hallie Q. Brown, Twin Cities Food Justice, Merrick Community Services, and Listening House



23 cases

of produce donated in monthly food drops to nonprofit partners



\$99,860

in round up totals for our local nonprofit recipients



\$3,823,544

spent with locally owned companies and producers



\$28,641

in sponsorships and outreach, including support for local community gardens



positive change



JANUARY 2026



*River Market
Grant Recipients*

\$2,170.99

FEBRUARY 2026



\$2,421.55

MARCH 2026



\$2,390.46

JANUARY 2026



\$13,442.72

FEBRUARY 2026



\$12,373.54

MARCH 2026



\$15,182.37

Thank you! Due to your generosity, we raised **\$99,860** for 12 local nonprofit recipients through our Positive Change program.

APRIL 2026



\$2,952.45

MAY 2026



\$2,648.80

JUNE 2026



\$2,113.56

APRIL 2026



\$13,598.74

MAY 2026



\$16,348.09

JUNE 2026



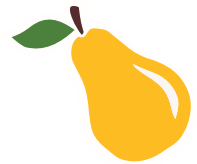
\$14,216.92

FINANCIAL SUMMARY FISCAL YEAR 2026

The summary financial statements presented here are for the co-op's fiscal year (FY) 2026, which went from January 1st, 2026 to June 30th, 2026. The statements have been audited by Mahoney CPAs and Advisors. A complete copy of this audit is available to owners upon request.

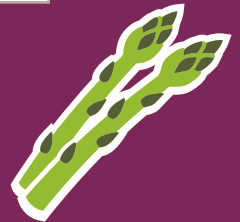
BALANCE SHEET

JUNE 30, 2026	
Assets	
Current Assets	7,896,461
Property & Equipment, Net	13,760,539
Right of Use Assets, Net	569,844
Investments in Other Cooperatives	1,386,679
Total Assets	23,613,523
Liabilities	
Current Liabilities	3,296,685
Long-Term Debt	6,490,611
Long-Term Lease Liability	422,964
Deferred Tax Liability, Net	1,029,000
Total Liabilities	11,239,260
Member Equity	
Class A/Voting	265,002
Class B/Non-Voting	8,328,192
Class C/Non-Voting	233,500
Donated & Other	628,409
Retained Earnings	2,919,160
Total Member Equity	12,374,263
Total Liabilities & Member Equity	23,613,523



INCOME STATEMENT

JANUARY 1 - JUNE 30, 2026		
	Amount	Percentage of Net Revenue
Sales	22,877,512	101.5%
Less: Member Discounts	(346,632)	-1.5%
Cost of Goods Sold	(13,864,980)	-61.5%
Gross Profit	8,665,900	38.5%
Operating Expenses	8,948,551	39.7%
Operating Profit (Loss)	(282,651)	-1.2%
Other Income (Expense)	39,299	0.2%
Income Tax Provision	(39,805)	-0.2%
Net Income (Loss)	(283,157)	-1.2%



We averaged \$123,799 of sales per day



Equity grew 8.2% over the fiscal year



74% of our sales were to members



Gross margin was strong at 38.5%

Thank you to our members for continuing to support your local grocery store. Together, we're stronger, and we're better together. Your support makes it possible for us to invest in our stores, our communities, and the cooperative we share.